

Annual General Meeting


23 July 2009

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Iain Ferguson, Chief Executive



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Focused on three key core areas

Core Area	Tate & Lyle Division	% of Group Operating Profit*
 Corn Wet Milling	Food & Industrial Ingredients, Americas	57%
	Food & Industrial Ingredients, Europe	16%




* before central costs

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	EU Cane Sugar Refining	Sugars	4%

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	High intensity sweeteners	Sucralose	23%

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Customer focused R&D Team

R&D headquarters - Decatur, Illinois



Innovation Centre - Lille



Corn Wet Milling

Food & Industrial Ingredients, Americas



Sagamore, Indiana

- Capacity expansion for value added food ingredients complete



Loudon, Tennessee

- Expansion being commissioned: will enable additional production of ethanol, value added ingredients and substrate for the Bio-PDO™ plant

Corn Wet Milling

Food & Industrial Ingredients, Americas



Fort Dodge

- New corn wet mill to produce industrial starches and ethanol: 95% complete
- Final construction and start-up postponed until ethanol market conditions improve



Custom Ingredients

- Continues to perform well
- Recognised leader in dairy stabilisers

Corn Wet Milling

Food & Industrial Ingredients, Europe



Single Ingredients business

- Attractive geographical footprint
- Efficient cost structure



Food Ingredients Systems business

- Hahn and Cesalpinia continue to integrate well
- Number 1 in stabiliser systems in Europe

Cane Sugar Refining Sugars



EU Sugar Regime reforms nearing completion

- Signs of margin recovery
- Final raw price reduction from October 2009



London refinery

- New bio mass boiler completed; further reduces carbon footprint
- Installed new raw sugar unloading cranes



Lisbon refinery

- Installed new sugar silo as part of debottlenecking project

High Intensity Sweeteners SPLENDA® Sucralose

All product moved to Singapore



- Outstanding growth since realignment with McNeil Nutritionals in 2004
- Breakthrough yield improvements of over 25% in FY2009
- Decision to mothball plant in Alabama
- No impact on customers

**Tate & Lyle will remain the most efficient producer of
sucralose in the world**

Current management priorities

Building a strong platform for future growth

PRIORITIES FOR FY2010

**Maintain no
higher
priority than
safety**

**Maximise
revenue by
total focus on
customer**

**Implement
zero-based
capital
expenditure**

**Implement
reduced
working
capital plan**

**Aggressively
reduce costs
and optional
spending**

**Tate & Lyle will emerge a
leaner, stronger, and more flexible business**

A stronger business with a strong management team

Chief Executive



Matt Wineinger
President,
Food & Industrial
Ingredients,
Americas



Olivier Rigaud
President,
Food & Industrial
Ingredients,
Europe



Karl Kramer,
President
Sucralose



Ian Bacon
Chief Executive,
Sugars



Dr. Bob Fisher
President,
Research
& Development



Tim Lodge,
Group
Finance Director



Robert Gibber
Company Secretary
& General Counsel